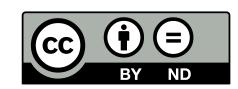
SURVEY: LIFE BEFORE BUSINESS ARCHITECTURE*

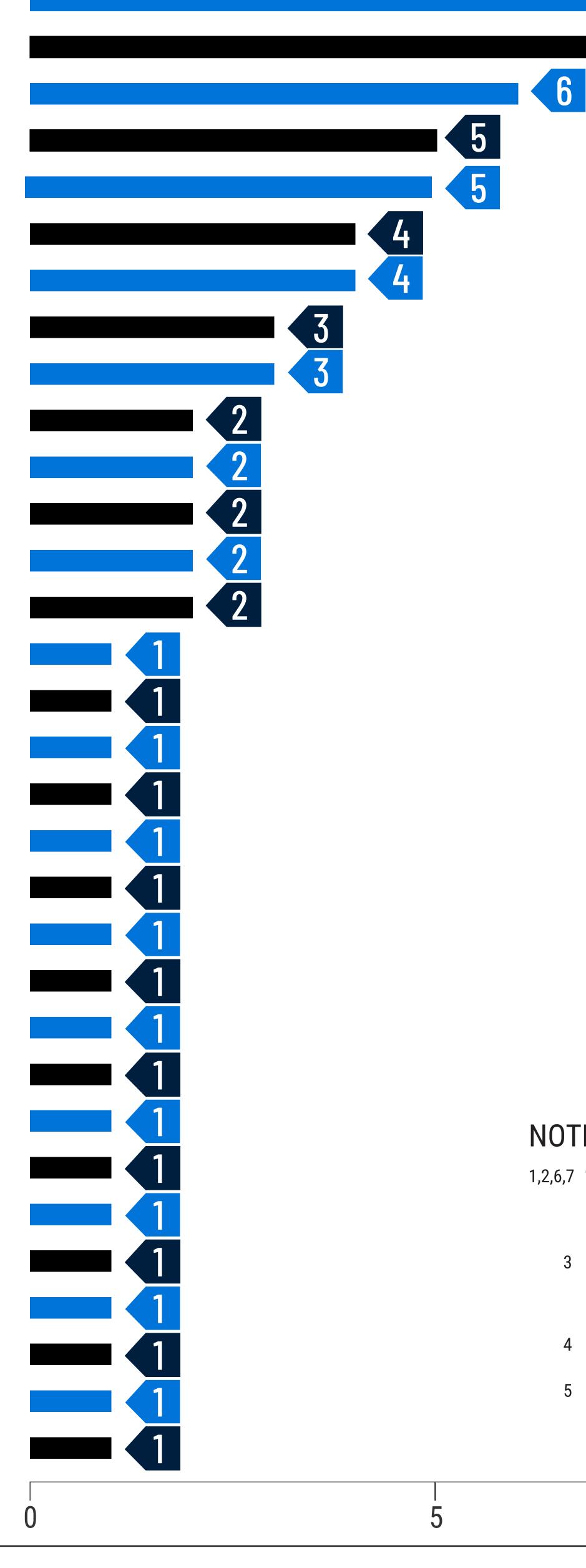
Business Process Professional² Developer **Enterprise Architect** System Analyst Consultant Business/Technology VP⁴ **Project Manager** Product Owner IT Manager⁵ **IT Architect Solution Architect Business Design Professional⁶ Chief Executive Officer** Change Architect **Domain Architect** Feature Engineer **Financial Advisor** Functional Analyst Information Security Architect Infrastructure/Asset Strategist Portfolio Manager **Product Manager** Retail Operations Analyst Social Entrepreneur Software Engineer Strategist Testing

Business Analysis Professional¹ Other Business/Specialty Architect Roles³ Functional Designer/Technical Designer Business Transformation Professional⁷ IT Director of Strategy and Architecture

Survey and Diagram by S2E Transformation (www.s2etransformation.com). This work is licensed under Creative Commons Attribute, and display this work. Under terms of this agreement, you must provide appropriate credit to S2E Transformation Inc. and link to the CC BY-ND 4.0 license when citing this work. Distribution of derivative works based on this original work is prohibited under this license.



*Results based on a sampling of **43 participants**. Participants may have provided responses for more than one role.



9

" If you are a business architect, what role(s) did you perform previously? **77**



Roles Performed Before BUSINESS ARCHITECT

NOTES:

- ^{1,2,6,7} These professions are a range of roles including **leadership** and **practitioner**, as well as internal and consulting roles.
 - ³ Other Business/Specialty Architect includes: Business Operations Manager, Subject Matter Expert, Naval Architect, Human Resources, and Learning and Development Advisor.
 - ⁴ Business/Technology VP includes: VP Innovation Center, VP IT, and VP E-Commerce.
 - ⁵ **IT Manager** includes: IT Service Delivery Manager and IT Sourcing Manager.



