

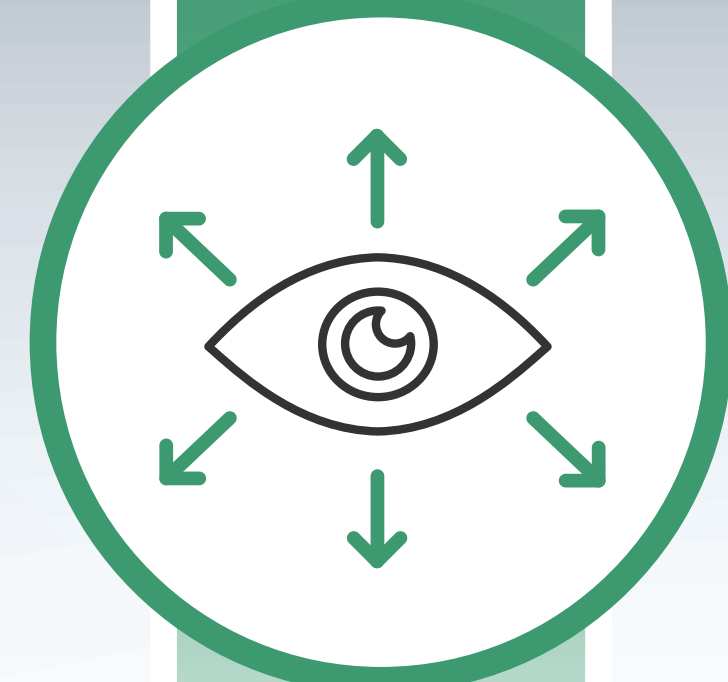
HOW BUSINESS ARCHITECTURE INFORMS CLOUD DECISION MAKING

QUESTIONS INFORMED:

- ✓ What is the current business direction?
- ✓ Are there any planned structural changes, internal (e.g., new department) or external (e.g., merger, acquisition, divestiture, joint venture)?
- ✓ What aspects of the business are involved to carry out this direction?
- ✓ What external regulations and internal policies do we need to consider?

BUSINESS ARCHITECTURE REFLECTS WHERE THE BUSINESS IS GOING

An organization's business model, strategy and other business direction define how it is planning to compete, transform and improve - and business architecture translates them into the specific aspects of the business which are involved (e.g., capabilities).



BUSINESS ARCHITECTURE INFORMS CLOUD STRATEGY DECISION MAKING

Business architecture provides business context and priority for defining what an organization should put in the cloud and when.

QUESTIONS INFORMED:

- ✓ Which capabilities should be moved to the cloud?
- ✓ What outsourced cloud services (e.g., human resources, finance) can we leverage?
- ✓ How ready are candidate capabilities to move to the cloud (e.g., level of redundancy, interconnectedness, effectiveness)?
- ✓ In what order should capabilities move to the cloud?
- ✓ What business information is critical and are we comfortable keeping it on the cloud?
- ✓ What is the impact to the business and technology environment for each potential cloud strategy we are considering?
- ✓ What is the impact to the business and technology environment if we move certain capabilities to the cloud?
- ✓ Who is accountable for making decisions on what?
- ✓ What architecture principles should guide our decision-making?
- ✓ What are the costs, benefits and risks of our potential options?



BUSINESS ARCHITECTURE CREATES READINESS FOR CLOUD MIGRATION

Business architecture facilitates business-driven roadmaps and IT architecture transformation.



QUESTIONS INFORMED:

- ✓ How do we prepare our data so that it is consistent across silos?
- ✓ How do we drive our IT architecture transformation (e.g., move to service-based) from a business perspective?
- ✓ Where do we have business misalignment and tech debt, and when should we remove it?
- ✓ How do we define our cloud migration roadmaps and plans from a business perspective and harmonize them with other work across the organization?
- ✓ Which business units and stakeholders will be impacted by these changes, how and when?



transformation



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